

**TABEAU 4.4. Evolution du personnel au cadre en ETP de 1999 à 2018**

| <b>Académique</b> | 1999         | 2000         | 2001         | 2002         | 2003         | 2004         | 2005         | 2006         | 2007         | 2008         | 2009         | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
|-------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| ULg               | 417          | 406          | 392          | 392          | 404          | 405          | 411          | 428          | 437          | 465          | 486          | 498          | 505          | 530          | 532          | 546          | 585          | 583          | 579          | 579          |
| UCL               | 642          | 656          | 654          | 659          | 644          | 632          | 616          | 621          | 608          | 599          | 607          | 609          | 607          | 603          | 627          | 660          | 650          | 653          | 652          | 673          |
| ULB               | 406          | 397          | 419          | 416          | 475          | 490          | 493          | 503          | 508          | 511          | 518          | 512          | 554          | 559          | 562          | 565          | 583          | 607          | 604          | 609          |
| UMONS             | 114          | 118          | 117          | 112          | 119          | 120          | 114          | 118          | 116          | 113          | 122          | 130          | 153          | 178          | 148          | 145          | 166          | 160          | 166          | 163          |
| UNamur            | 132          | 133          | 134          | 136          | 136          | 141          | 142          | 147          | 155          | 157          | 160          | 162          | 164          | 165          | 161          | 162          | 163          | 165          | 171          | 176          |
| USL-B             | 35           | 37           | 36           | 43           | 44           | 46           | 45           | 46           | 56           | 61           | 63           | 63           | 63           | 66           | 66           | 66           | 66           | 73           | 73           | 78           |
| <b>TOTAL</b>      | <b>1.746</b> | <b>1.747</b> | <b>1.752</b> | <b>1.758</b> | <b>1.822</b> | <b>1.834</b> | <b>1.821</b> | <b>1.863</b> | <b>1.880</b> | <b>1.906</b> | <b>1.956</b> | <b>1.974</b> | <b>2.046</b> | <b>2.101</b> | <b>2.096</b> | <b>2.144</b> | <b>2.214</b> | <b>2.240</b> | <b>2.245</b> | <b>2.278</b> |

| <b>Scientifique</b> | 1999         | 2000         | 2001         | 2002         | 2003         | 2004         | 2005         | 2006         | 2007         | 2008         | 2009         | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| ULg                 | 710          | 687          | 689          | 684          | 667          | 651          | 666          | 697          | 730          | 701          | 718          | 656          | 716          | 777          | 798          | 766          | 709          | 726          | 731          | 726          |
| UCL                 | 484          | 481          | 479          | 481          | 476          | 466          | 474          | 473          | 466          | 458          | 464          | 470          | 468          | 479          | 488          | 520          | 519          | 537          | 529          | 560          |
| ULB                 | 499          | 508          | 491          | 488          | 433          | 418          | 416          | 410          | 415          | 427          | 431          | 444          | 483          | 477          | 461          | 466          | 433          | 494          | 486          | 445          |
| UMONS               | 165          | 162          | 161          | 156          | 150          | 138          | 136          | 144          | 137          | 143          | 187          | 194          | 219          | 201          | 242          | 240          | 249          | 248          | 205          | 216          |
| UNamur              | 162          | 162          | 158          | 151          | 153          | 159          | 166          | 173          | 177          | 184          | 185          | 181          | 179          | 182          | 178          | 181          | 186          | 186          | 192          | 204          |
| USL-B               | 29           | 29           | 28           | 23           | 23           | 24           | 25           | 26           | 30           | 30           | 32           | 31           | 38           | 39           | 43           | 42           | 42           | 66           | 69           | 81           |
| <b>TOTAL</b>        | <b>2.049</b> | <b>2.029</b> | <b>2.006</b> | <b>1.983</b> | <b>1.902</b> | <b>1.856</b> | <b>1.883</b> | <b>1.923</b> | <b>1.955</b> | <b>1.943</b> | <b>2.017</b> | <b>1.976</b> | <b>2.103</b> | <b>2.155</b> | <b>2.210</b> | <b>2.215</b> | <b>2.138</b> | <b>2.255</b> | <b>2.213</b> | <b>2.232</b> |

| <b>P.A.T.G.</b> | 1999         | 2000         | 2001         | 2002         | 2003         | 2004         | 2005         | 2006         | 2007         | 2008         | 2009         | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
|-----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| ULg             | 1.079        | 1.079        | 1.068        | 1.055        | 1.073        | 1.100        | 943          | 940          | 956          | 996          | 1.000        | 1.026        | 1.060        | 1.098        | 1.139        | 1.111        | 1.130        | 1.122        | 1.116        | 1.133        |
| UCL             | 1.221        | 1.240        | 1.257        | 1.261        | 1.233        | 1.242        | 1.230        | 1.233        | 1.226        | 1.232        | 1.222        | 1.245        | 1.245        | 1.251        | 1.321        | 1.300        | 1.280        | 1.270        | 1.286        | 1.309        |
| ULB             | 1.083        | 1.090        | 1.077        | 1.071        | 1.075        | 1.081        | 1.086        | 1.073        | 1.086        | 1.074        | 1.094        | 1.119        | 1.147        | 1.164        | 1.178        | 1.169        | 1.151        | 1.129        | 1.128        | 1.094        |
| UMONS           | 326          | 320          | 323          | 313          | 302          | 277          | 254          | 258          | 250          | 242          | 226          | 389          | 438          | 466          | 487          | 470          | 504          | 472          | 490          | 507          |
| UNamur          | 282          | 288          | 281          | 284          | 280          | 281          | 285          | 288          | 285          | 282          | 288          | 292          | 287          | 298          | 304          | 316          | 317          | 335          | 343          | 338          |
| USL-B           | 43           | 41           | 41           | 42           | 44           | 44           | 43           | 46           | 47           | 50           | 52           | 53           | 58           | 55           | 61           | 61           | 61           | 73           | 79           | 82           |
| <b>TOTAL</b>    | <b>4.034</b> | <b>4.058</b> | <b>4.047</b> | <b>4.026</b> | <b>4.007</b> | <b>4.025</b> | <b>3.841</b> | <b>3.838</b> | <b>3.850</b> | <b>3.876</b> | <b>3.882</b> | <b>4.124</b> | <b>4.235</b> | <b>4.332</b> | <b>4.490</b> | <b>4.427</b> | <b>4.443</b> | <b>4.401</b> | <b>4.442</b> | <b>4.464</b> |